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# Investing in a New Generation of Converged Analytics

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## In This InfoBrief



While enterprises have invested in data and analytics for decades, they have been hindered by **legacy data architectures and tools, as well as a lack of data culture.** 

Leveraging data from IDC's latest *Business Intelligence, DataOps, Data Trust, Streaming Data, and Future of Intelligence* surveys, we examine **what it means to invest in a new generation of converged analytics** to ensure that organizations are ready to face the future of enterprise intelligence.

## Change-Driven Demand Is Driving Investment in a New Generation of Analytics

Market uncertainty has elevated the demand for robust analytic capabilities to support agility and speed in decision making.



of top-level executives have articulated the need to be more data driven.

#### However,

1/3 are largely data driven when it comes to decision making today. The new demand for robust, fast, and flexible analytics cannot be met with legacy data and analytics architecture, technology, and culture.



The demand for access to new data and analytics solutions is increasing at a time when the complexity of the data environment has also increased.



rate using technology to achieve real-time decision making as it relates to customer engagement, financial operations, and/or operational activities as very important or critically important in the next 12 months



A new generation of "data-native" executives, managers, and knowledge workers has entered the workforce.

Sources: IDC Business Intelligence and Analytics Survey, 2022, n = 504, and IDC Future Enterprise Resiliency & Spending Survey, Wave 1, 2022



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## What the Market Says

Next to customer engagement, the second highest strategic area of interest at the board level is leveraging data and improving decision making to remain competitive and/or exploit changing market conditions.

**66** It's easy to build a dashboard, but that doesn't mean anyone will use it. **Our responsibility is** not only to deliver metrics but **to help everyone make informed decisions.** 

**35%** of enterprises have

appointed or hired a new analytics and/or data leader.

n = 738, Source: IDC *Future Enterprise Resiliency* & Spending Survey, Wave 1, February 2021 Vice president, Multinational restaurant chain

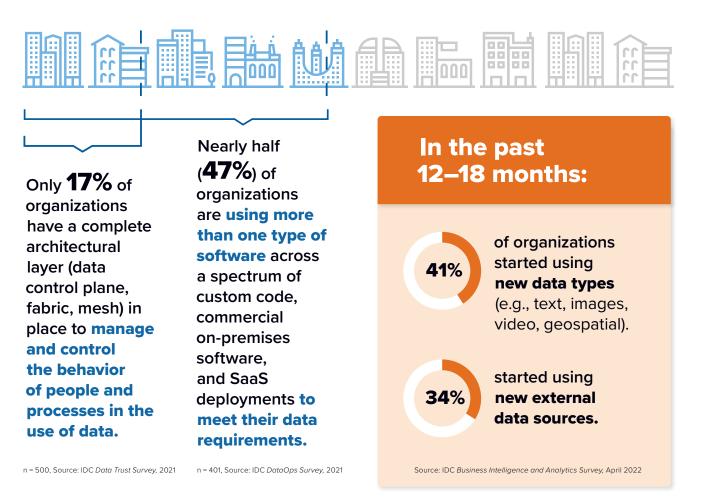
Source: IDC Business Intelligence and Analytics Survey, 2022

## Challenge #1: A New Data Environment

Enterprises have invested in data and analytics technology for decades. However...

The traditional architecture and technology stack, as well as skills and process, are exposing shortcomings in addressing current diverse data analysis and agile decision support and decision automation needs.





Yet the biggest challenge is not about the data...

## Challenge #2: Silos

Much of the discussion about business analytics challenges has been focused on data silos.

This challenge has become more acute as data has become more distributed. However, most organizations also labor under:



Analysis silos:



Decision-making silos:

Lack of standards for coordinated data analysis across descriptive, diagnostic, predictive, and prescriptive analysis methods

#### Distributed decision making without broader cross-functional organizational context

Data and analysis silos, coupled with the lack of a common language among business, analytics, and IT, lead to:



Lower data literacy



Loss of staff productivity



Inefficient utilization of analytic and data assets



deliver, and communicate actionable insights

### Most enterprise intelligence challenges are traceable to data, analytics, and decisioning silos.

% of respondents who find the following challenges very difficult to overcome

Lack of data literacy	31%
Inability to synthesize internal and external data sources	31%
Inability to share knowledge, learning, and insights	30%
Lack of a common language as it relates to enterprise intelligence	30%
Inefficiencies in the way people work with data	29%
Lack of trust in data, information, insights	29%
Lack of timeliness in transforming data to information to knowledge	28%
Not enough actionable information	27%

n = 1,170, Source: IDC Future of Intelligence Survey, 2021



## **Rethinking Analytics**

### What if...

...we reframe the requirements not as access to data but as the **ability to make better decisions and generate better business outcomes?**  ...we recognize that Gen-D workers (the new generation of "data-native" workers) have blended **skills that don't require us to segment them** as business subject-matter experts, analysts, data scientists, or data engineers? ...we don't chase each request for data, information, report, and insight as a one-off project?

To achieve this, we propose a framework for identifying decision-making patterns to guide development of underlying data and analytics architecture and technology.

Each path from data to decisions requires traversing some or all of the following steps. However, decision circumstances differ. In addition, it is difficult to anticipate all analytics use cases, which exist any time a decision is made.





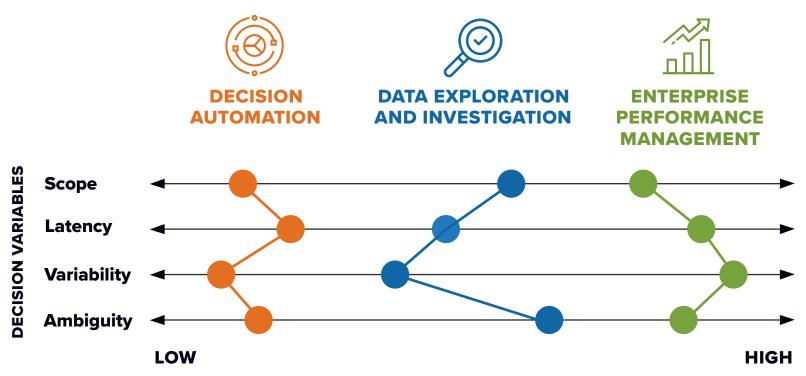
## A Framework for Converged Analytics and Decisioning

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Focusing on identifying decision-making patterns based on key decision variables.

🔅 IDC SUGGESTS

Starting with three usage patterns that will inform decisions about the underlying technical capabilities for a converged analytics and data management architecture and platform.



Scope. Extent of a single decision's impact.

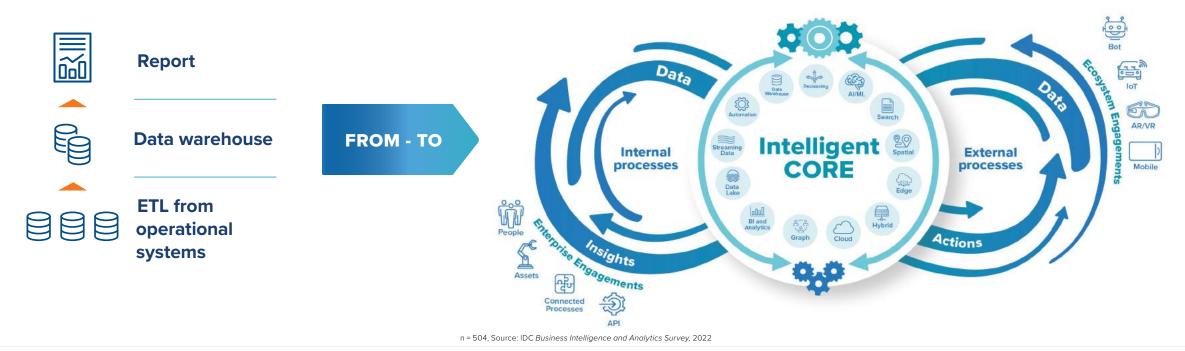
**Latency.** Time interval within which a decision needs to be made. Can range from sub-seconds to months. **Variability.** The frequency of recurrence of the same decision.

Ambiguity. Extent (probability) to which it is possible to predict the outcome of the decision.

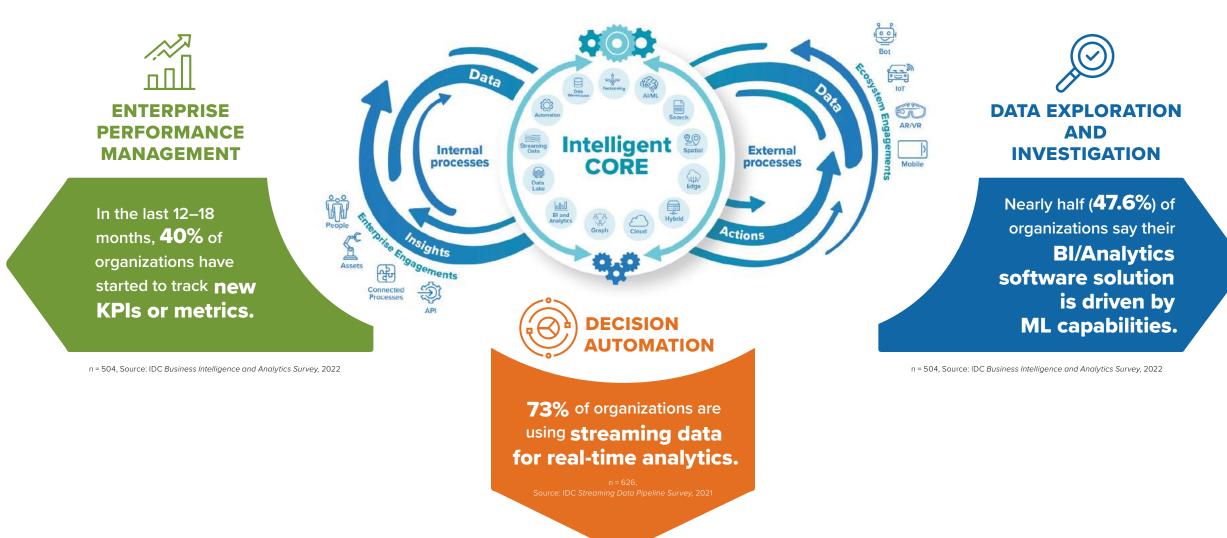
## Then and Now: Converged Data and Analytics Capabilities and Technology

- As calls to ensure pervasive access to data and analytics (both stand-alone and embedded into applications) intensify, many IT groups are struggling to react to ongoing requests for data and information in a timely and repeatable fashion.
- Instead of developing and supporting bespoke solutions, organizations with higher levels of enterprise intelligence have identified key decision-making patterns and used them to develop technology platforms in order to rapidly address all decision support and decision automation needs using a range of real-time streaming and batch data processing and analysis components.

#### In the past 12–18 months, 44.4% of organizations have undergone a significant data architecture change.



## Then and Now: Converged Data and Analytics Capabilities and Technology (continued)





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## First-Order Benefits of the New Generation of Converged Analytics

Analytics that address the needs of all decision patterns result in greater productivity of data engineers, data analysts, data scientists, and the whole "Generation Data" user base. Trust in analytics, access to data, and influence of analytics on actions (i.e., data-driven decision making) are top areas of improvement for organizations.

#### How did the following measures change at your organization in the past 12 months?

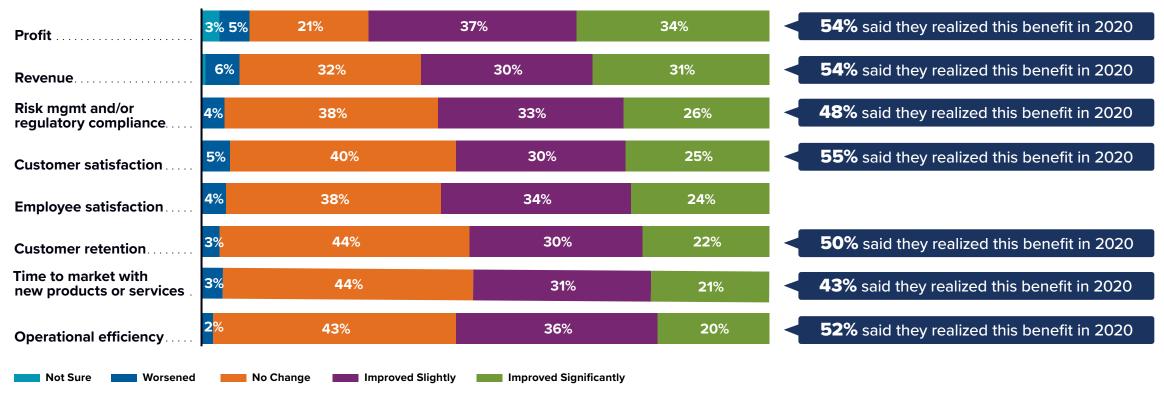
Trust in results of analysis.	5%	31%	29%	35%	<b>65%</b> said they experienced this benefit in 2020	
Access to all relevant data	<mark>3%</mark>	29%	36%	33%		
Influence of analytics on actions taken by employees	<mark>4%</mark>	37%	29%	30%	<b>66%</b> said they experienced this benefit in 2020	
Time to insights	6%	26%	40%	27%	<b>59%</b> said they experienced this benefit in 2020	
Time spent on data analysis	<b>4%</b>	31%	40%	26%		
Data utilization (% of all available data that is analyzed)	<mark>2</mark> %	34%	39%	25%		
Time spent on developing reports	<mark>3%</mark>	33%	40%	25%		
Sharing of data/insights throughout the organization	<mark>2</mark> %	37%	38%	23%		
Time needed to prepare data for analysis	<mark>3%</mark>	40%	36%	21%		
Worsened No Change Improved Slightly Improved Significantly						

n = 504, Source: IDC Business Intelligence and Analytics Survey, 2022

## Second-Order Benefits of the New Generation of Converged Analytics

Gains in data and analytics work productivity and better decision making result in improved business outcomes across financial, customer, employee, and operational objectives.

#### How did the following measures change at your organization in the past 12 months?



n = 504, Source: IDC Business Intelligence and Analytics Survey, 2022



## **Key Takeaways and Recommendations**

**1** Reframe the work and value proposition of data management, data engineering, business analytics developers, and data scientists from delivering data and information to helping the enterprise make better decisions.

2 Categorize decisions into three usage patterns of data exploration and investigation, enterprise performance management, and decision automation.

3 Modify the decision support requirements gathering practice to focus on a dialogue between IT and internal stakeholders, centered on the five characteristics that define decision types and usage patterns.

**Design a data management and analytics architecture** for a technology platform that supports a full range of usage patterns, from ad hoc data exploration to AI-driven decision automation.

- The need to be more data driven has elevated the demand for and investment in a new generation of analytics.
- While enterprises have invested in data and analytics for decades, they have been hindered by legacy data architectures and tools as well as a lack of data culture.
- Ensure that the selected technology vendor or vendors have a clearly articulated strategy to infuse their software with AI/ML capabilities to automate specific tasks or activities.
- Ensure that the selected technology vendor or vendors can address requirements for processing and analyzing batch and streaming data to enable an event-driven, real-time decisioning platform.

**Converged analytics provide various benefits**, including greater data and analytics work productivity, improved quality and timeliness of decision making, and a subsequent broad range of improvements in business outcomes.

## **About the Analysts**



#### **Dan Vesset**

Group Vice President, Analytics and Information Management, IDC

Dan Vesset is group vice president of IDC's Analytics and Information Management market research and advisory practice, where he leads a group of analysts covering all aspects of structured data and unstructured content processing, integration, management, governance, analysis, visualization, and monetization. Dan also leads IDC's global Big Data and Analytics research pillar.

#### More about Dan Vesset



#### **Raymond Huo**

Sr. Research Analyst, Business Analytics and Decisioning Software, IDC

Raymond Huo is a Senior Research Analyst in IDC's Business Analytics and Decisioning Software market research and advisory practice. His core research coverage is focused on business intelligence and analytics tools, advanced and predictive analytics, decision management, analytic data management and integration, enterprise performance management, and enterprise planning.

#### More about Raymond Huo

## Message from the Sponsor

TIBCO Analytics converges **visual analytics, data science, and streaming analytics** into a single, seamless experience – Hyperconverged Analytics.

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**Read relevant customer stories – Hemlock Semiconductor** 

Find more in our Customer eBook



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